

SHANDONG FENGXIANG CO., LTD.

山東鳳祥股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability) (Stock Code: 9977)

LIST OF DIRECTORS AND THEIR ROLE AND FUNCTION

The members of the board of directors (the "**Board**") of Shandong Fengxiang Co., Ltd. are set out below:

Executive Directors

Mr. Liu Zhiguang (*Chairman*) Mr. Xiao Dongsheng (*General Manager*) Mr. Wang Jinsheng

Non-executive Directors

Mr. Liu Xuejing Mr. Zhang Chuanli Mr. Ow Weng Cheong

Independent Non-executive Directors

Mr. Guo Tianyong Mr. Chung Wai Man Ms. Zhao Yinglin

There are three Board committees. The table below provides membership information of these committees on which each Board member serves.

Board Committee	Audit	Remuneration	Nomination
Directors	Committee	Committee	Committee
Mr. Liu Zhiguang		М	С
Mr. Xiao Dongsheng			
Mr. Wang Jinsheng			
Mr. Liu Xuejing			
Mr. Zhang Chuanli			
Mr. Ow Weng Cheong			
Mr. Guo Tianyong	Μ	C	М
Mr. Chung Wai Man	С	М	
Ms. Zhao Yinglin	Μ		М

Notes:

C Chairman of the relevant Board committees

M Member of the relevant Board committees

Shandong, the PRC, 28 May 2021