

SHANDONG FENGXIANG CO., LTD.

山東鳳祥股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 9977)

LIST OF DIRECTORS AND THEIR ROLE AND FUNCTION

The members of the board of directors (the "Board") of Shandong Fengxiang Co., Ltd. are set out below:

Executive Directors

Mr. Liu Zhiguang (Chairman)

Mr. Xiao Dongsheng (General Manager)

Non-executive Directors

Mr. Liu Xuejing Mr. Zhang Chuanli

Independent Non-executive Directors

Mr. Guo Tianyong

Ms. Zhao Yinglin

Mr. Chung Wai Man

There are three Board committees. The table below provides membership information of these committees on which each Board member serves.

Board Committee Directors	Audit Committee	Remuneration Committee	Nomination Committee
Mr. Liu Zhiguang		M	С
Mr. Xiao Dongsheng			
Mr. Liu Xuejing			
Mr. Zhang Chuanli			
Mr. Guo Tianyong	M	С	M
Ms. Zhao Yinglin	M		M
Mr. Chung Wai Man	С	M	

Notes:

C Chairman of the relevant Board committees

M Member of the relevant Board committees

Shandong, the PRC, 30 March 2022